Apalachee Regional Planning Council

FULL COUNCIL BOARD MEETING

Thursday – September 13, 2018
10:00 a.m. ET / 9:00 a.m. CT

306th Public Meeting

UF IFAS / North FL Research & Education Center
155 Research Road
Quincy, Florida 32351
www.thearpc.com

The Apalachee Regional Planning Council serves its citizens and local governments by providing technical assistance and a forum for communication and collaboration, to preserve and enhance the economic, natural, and social environments of the Apalachee Region.
**APALACHEE REGIONAL PLANNING COUNCIL BOARD**

**EXECUTIVE COMMITTEE**
Randy Merritt, Chairman (Wakulla) • John Jones, Past Chairman (Monticello)
Nancy Miller, Vice-Chairwoman (Tallahassee) • Wes Johnston, Secretary/Treasurer (Altha)
FRCA Policy Board Members: Kristin Dozier, Lisa Miller and Gene Wright

**FULL COUNCIL**

<table>
<thead>
<tr>
<th>County</th>
<th>Name</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>Calhoun County</td>
<td>Gene Bailey</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Wes Johnston</td>
<td>Mayor, Town of Altha</td>
</tr>
<tr>
<td></td>
<td>Don Stephens</td>
<td>Governor's Appointee</td>
</tr>
<tr>
<td>Franklin County</td>
<td>Ricky Jones</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Brenda La Paz</td>
<td>Mayor, City of Carrabelle</td>
</tr>
<tr>
<td></td>
<td>Vacant</td>
<td>Governor’s Appointee</td>
</tr>
<tr>
<td>Gadsden County</td>
<td>Brenda Holt</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Vacant</td>
<td>Municipal Representative</td>
</tr>
<tr>
<td></td>
<td>Henry Grant</td>
<td>Governor’s Appointee</td>
</tr>
<tr>
<td>Gulf County</td>
<td>Ward McDaniel</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Charlie Pettis</td>
<td>Commissioner, City of Wewahitchka</td>
</tr>
<tr>
<td></td>
<td>Michael Hammond</td>
<td>Governor’s Appointee</td>
</tr>
<tr>
<td>Jackson County</td>
<td>Jim Peacock</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Gene Wright</td>
<td>Mayor, Town of Malone</td>
</tr>
<tr>
<td></td>
<td>Vacant</td>
<td>Governor’s Appointee</td>
</tr>
<tr>
<td>Jefferson County</td>
<td>Stephen Walker</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>John Jones</td>
<td>Councilman, City of Monticello</td>
</tr>
<tr>
<td></td>
<td>Vacant</td>
<td>Governor’s Appointee</td>
</tr>
<tr>
<td>Leon County</td>
<td>Kristin Dozier</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Nancy Miller</td>
<td>Commissioner, City of Tallahassee</td>
</tr>
<tr>
<td></td>
<td>Lisa Miller</td>
<td>Governor’s Appointee</td>
</tr>
<tr>
<td>Liberty County</td>
<td>Dexter Barber</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Woody Stewart</td>
<td>Councilman, City of Bristol</td>
</tr>
<tr>
<td></td>
<td>Davis Stoutamire</td>
<td>Governor’s Appointee</td>
</tr>
<tr>
<td>Wakulla County</td>
<td>Randy Merritt</td>
<td>County Commissioner</td>
</tr>
<tr>
<td></td>
<td>Gail Gilman</td>
<td>Mayor, City of St. Marks</td>
</tr>
<tr>
<td></td>
<td>Vacant</td>
<td>Governor’s Appointee</td>
</tr>
<tr>
<td>Ex-Officio Members</td>
<td>Michael Fuller</td>
<td>FL Dept. of Environmental Protection</td>
</tr>
<tr>
<td></td>
<td>Christina Coger</td>
<td>NW FL Water Management District</td>
</tr>
<tr>
<td></td>
<td>Virgie Bowen</td>
<td>FL Dept. of Transportation</td>
</tr>
<tr>
<td></td>
<td>Diane Scholz</td>
<td>Enterprise Florida</td>
</tr>
</tbody>
</table>
APALACHEE REGIONAL PLANNING COUNCIL
BOARD MEETING

UF/IFAS North FL Research & Education Center
155 Research Road – Quincy, FL

THURSDAY – SEPTEMBER 13, 2018
10:00 AM Eastern Time / 9:00 AM Central Time

DRAFT AGENDA

1. Call to Order, Pledge of Allegiance and Introductions

2. *Approval of Agenda

3. *Approval of Minutes – July 19, 2018 Regular Board Meeting

4. Strategic Sites Inventory Presentation – Victor Leotta, LEO LLC

5. Executive Director’s Report
   Chris Rietow, ARPC Executive Director
   A. *Financial Report
   B. Staff Program Reports
      1. Economic Development & Community Planning
      2. Emergency Planning
      3. Revolving Loan Fund
      4. Transportation Planning
      5. Environmental Planning
      6. Correspondence and Items of Interest
   C. FRCA Policy Board Meeting
   D. *ARPC Executive Committee Meeting

6. Board Member Reports / Local & Regional Issues Discussion

7. Ex-Officio Member Updates

8. Public Comment

9. Adjournment

10. Next ARPC Board Meeting – November 15, 2018

*Items Requiring Board Action
APALACHEE REGIONAL PLANNING COUNCIL
UF IFAS - North Florida Research & Education Center
155 Research Road – Quincy, FL

BOARD MEETING MINUTES – July 19, 2018

Item 1: Call to Order and Roll Call
Chairman Merritt called the meeting to order at 10:00 am. He led the Board in the Pledge of Allegiance and asked all in attendance to introduce themselves for the Roll Call.

ARPC Board Members in Attendance:

- Calhoun County: Gene Bailey, County Commissioner
- Calhoun County: Wes Johnston, Mayor, Town of Altha
- Calhoun County: Don Stephens, Governor’s Appointee
- Franklin County: Brenda La Paz, Mayor, City of Carrabelle
- Gadsden County: Henry Grant, Governor’s Appointee
- Gulf County: Ward McDaniel, County Commissioner
- Gulf County: Michael Hammond, Governor’s Appointee
- Jackson County: Jim Peacock, County Commissioner
- Jefferson County: John Jones, Councilman, City of Monticello
- Leon County: Kristin Dozier, County Commissioner
- Leon County: Nancy Miller, Commissioner, City of Tallahassee
- Leon County: Lisa Miller, Governor’s Appointee
- Liberty County: Dexter Barber, County Commissioner
- Liberty County: Woody Stewart, Councilman, City of Bristol
- Liberty County: Davis Stoutamire, Governor’s Appointee
- Wakulla County: Randy Merritt, County Commissioner

Ex-Officio Members in Attendance
Beth Hollister, NW FL Water Management District

ARPC Staff in Attendance

- Chris Rietow, Executive Director
- Zach Annett, LEPC Coordinator
- Joe Crozier, Senior Planner / Environmental
- Kwentin Eastberg, Regional Planner / Transportation
- Richard Fetchick, Economic Development Director
- Elise Fisher, Regional Planner / Emergency Planning
- Sarah Hibbard, GIS Intern
- Janice Watson, Finance Director/ Loan Coordinator

Others in Attendance
Lance Watson – Senator Marco Rubio
Jack Campbell – State Attorney 2nd Circuit
Al Latimer – Leon Office of Economic Vitality

Mary Louise Hester – Senator Bill Nelson
Bill Williams – Iron Horse Credit
Shannon Metty – Jefferson Co. Planning

ARPC Board Meeting Minutes
July 19, 2018
Chairman Merritt welcomed the ARPC guests and asked that the records show a quorum of the Apalachee Regional Planning Council (ARPC) was in attendance.

**Item 2: Approval of the Agenda**
A motion was made by Councilman John Jones to approve the Agenda. The motion was seconded by Commissioner Kristin Dozier. A vote was taken, and the motion carried unanimously.

**Item 3: Approval of the Minutes**
A motion was made by Lisa Miller to approve the Minutes of the May 17, 2018 ARPC Full Council Board Meeting as presented. The motion was seconded by Commissioner Nancy Miller. A vote was taken, and the motion carried unanimously.

**Item 4: Pre-Arrest Diversion Program Presentation**
Chris Rietow introduced Jack Campbell, State Attorney for Florida’s 2nd Judicial Circuit, which covers Gadsden, Liberty, Franklin, Leon, Wakulla and Jefferson counties. Mr. Campbell discussed in detail with the Board the Civil Citation Program, explaining that the main purpose of the program was to prevent repeat offenders and to provide a rehabilitation option which keeps them from repeatedly returning to the system as a financial burden to local governments. He explained that the diversion program gives law enforcement officials another option when they discover a potentially criminal situation. Mr. Campbell stated that there are also scholarships available through community service arrangements. He noted that at any given time his office was prosecuting 5,000 individuals, of which approximately 1,000 are in the diversion program, but emphasized that the discretion for participation was completely in the hands of the local law enforcement agency.

Lisa Miller cautioned citing issues with the PROMISE program in Pinellas County and Mr. Campbell stated that there are strong controls in place with the diversion program to prevent arbitrary decisions and to also prohibit DUI and domestic violence offenders from participating in the program. He reiterated that the program gives the misdemeanor attorneys an alternative option to the plea bargain offer. Michael Hammond and Lisa Miller both commented that there were huge inconsistencies on the availability of bonds and that there was a definite need for bond reform. Mr. Hammond stated that an inmate with serious health issues such as the need for dialysis could be an unrecoverable financial burden for a rural sheriff department. Mr. Campbell also stressed that the meth problem in rural areas was often understated. Commissioner Dozier asked if Mr. Campbell was optimistic on the success of the program. Mr. Campbell replied that he continued to be encouraged on the continuity and potential of long-term success of the program. Chairman Merritt asked if the diversion program would be less paperwork for the arresting officer. Mr. Campbell stated that it would significantly reduce the paperwork. The Board thanked Mr. Campbell for his time and
presentation. Mr. Campbell encouraged the Board to contact him if they had any questions or needed any additional information on the program.

**Item 5: Innovative Governmental Financing Presentation**

Mr. Rietow introduced Bill Williams of Iron Horse Credit. Mr. Williams discussed with the Board several options through Iron Horse Credit for local companies to be able to obtain bonds and short-term financing which would allow them to bid on government contracts. He also discussed options for local governments to fund match requirements of grants that they would not otherwise be eligible for. Chairman Merritt thanked Mr. Williams for his presentation directed Mr. Rietow to work with Mr. Williams on determining if a partnership opportunity was feasible between Iron Horse Credit and the ARPC for the advancement of the program in the Apalachee Region.

**Item 6: Executive Director’s Report**

6A – Financial Report: Mr. Rietow reviewed with the Board the Budget Reports and the Reconciled Check Registers as of May 31, 2018 and June 30, 2018, and the ARPC’s current list of accounts payable and accounts receivable as of July 10, 2018. Chairman Merritt directed the Board to the May 2018 Budget report which confirms the progress of the ARPC in building its reserve during the current fiscal year. Mr. Rietow explained that growing the reserve was a priority set by the ARPC Executive Committee and the success to date could not have been achieved without a unified team effort by the ARPC staff. He stated that ARPC staff continued to be pro-active in securing new contracts for the current and upcoming fiscal years. Mr. Stoutamire noted that in 2013 there was speculation to go outside the ARPC to hire the next Executive Director but congratulated the Board on its decision to promote and hire from within by appointing Mr. Rietow as the Executive Director. Mr. Rietow stated that none of the success of the last five years could have been possible without the complete team effort of the ARPC staff and the engaged commitment of the ARPC Board members.

A motion was made by Davis Stoutamire to approve the financial reports for May 2018 and June 2018 as presented. The motion was seconded by Councilman John Jones. A vote was taken, and the motion carried unanimously.

6B – Staff Reports: Mr. Rietow highlighted the following ARPC Program Reports prepared by staff and included in the Board Package beginning on page 17. He asked the Board for any questions in reference to the reports listed below and requested ARPC staff in attendance to briefly update the Board on any additions to their reports included in the board package.

1. Economic Development & Community Planning – Richard Fetchick
2. Emergency Planning – Denise Imbler, Zach Annett & Elise Fisher
3. Revolving Loan Fund – Janice Watson
4. Transportation Planning – Kwentin Eastberg
5. Environmental Planning – Joe Crozier
6. Misc. Correspondence & Items of Interest
6.B.1 – Economic and Community Development Update: Mr. Rietow highlighted that the focus of the ARPC Economic Development program under the leadership of Richard Fetchick was to implement the ARPC Comprehensive Economic Development Strategy (CESDS) throughout the Region. Mr. Fetchick stated that through his research to identify economic development opportunities that would help the Region, he had applied on behalf of the ARPC for a substantial grant from the Center for Disease Control through the US Dept. for Health and Human Services to bring a host of planning opportunities in the areas of transportation, economic development, and public health. Mr. Rietow explained that the Racial and Ethnic Approaches to Community Health (REACH) grants were for the purpose of reducing racial and ethnic health disparities and would be a tremendous growth opportunity for the ARPC if funded. Commissioner Dozier suggested that the ARPC Executive Committee should discuss ways the Board could assist and offer additional support for ARPC grant applications currently in the pipeline. The Board recognized Mr. Fetchick for his research and assertive initiative in seeking out new service opportunities for the ARPC. Mr. Rietow also noted that Mr. Fetchick had recently received accreditation through the Congress for the New Urbanism.

6.B.2- Emergency Planning: Mr. Rietow shared a short video produced through the Franklin County Economic Resilience project administered by the ARPC partnering with the Gulf of Mexico Alliance (GOMA). He explained that the video stressed how important it was for businesses to have a realistic plan in place for re-opening the business as soon as possible following a disaster. The Board commended ARPC staff for its work on the project and emphasized how important a project like this would be for all of the counties in the Region. Mr. Rietow stated that the Franklin County project was a pilot project funded through GOMA and ARPC staff was hopeful that funding for similar projects would become available in the future. Henry Grant requested that in the interim, a business resilience plan template created during the Franklin County project could be shared with the Board for future reference by county staff. Gulf and Wakulla County Board members emphasized that they would welcome a project like this in their respective counties when and if funding became available again.

Mr. Rietow reported that ARPC staff was in the process of developing a scope of work for the Leon County Dept. of Health for a full-scale Point-of-Dispensing (POD) exercise to be held in the fall of 2018. He also noted that ARPC staff was also working with the Regional Domestic Security Task Force to coordinate a full-scale domestic security exercise in 2020.

6.B.3 – Revolving Loan Fund Report: Mr. Rietow directed the Board to the RLF report in the Board package beginning on page 23. He noted the numerous success stories in the report and stated that since the last meeting, Tri-State Pest Control, Mason Dixon LLC, Simmons Bayou, and Watson Baled Straw had paid off their loans. Ms. Watson noted that current borrower Pretty Girlz LLC of Blountstown was expanding and had announced the opening of a second location in Bainbridge, GA. She stated that due to the recent pay-offs, the Revolving Loan Fund (RLF) now had funds available for lending and encouraged the Board to promote it to local businesses in the Region that might be potential borrowers and eligible participants in the program.
6.B.4 – Transportation Planning Update: Mr. Rietow reported that for fiscal year 18/19 the
ARPC would again be continuing its role as the Transportation Disadvantaged Designated
Official Planning Agency for Calhoun, Franklin, Gadsden, Gulf, Jackson, Jefferson, Liberty and
 Wakulla counties. Additionally, the ARPC will be providing planning services for Leon County on
behalf of the Capital Region Transportation Planning Agency. Mr. Eastberg explained that for
fiscal year 18/19 the Commission for the Transportation Disadvantaged was requiring that the
ARPC enter into separate agreements with the Community Transportation Coordinators (CTC)
for each county by resolution. He directed the Board to ARPC Resolutions 18-4 Calhoun, 18-5
Franklin, 18-6 Gadsden, 18-7 Gulf, 18-8 Jackson, 18-9 Jefferson, 18-10 Liberty and 18-11
Wakulla included in the board meeting materials.

A motion was made by Michael Hammond to approve ARPC Resolutions 18-4, 18-5, 18-6, 18-
7, 18-8, 18-9, 18-10 and 18-11 as presented. The motion was seconded by Councilman John
Jones. A vote was taken, and the motion carried unanimously.

6.B.5 – Environmental Planning: Mr. Rietow reported that he had met with Craig Diamond of
the Gulf Consortium about potential opportunities for ARPC participation in the RESTORE
activities, specifically for the Pot 3 funding. He explained that the ARPC may be an economical
choice to provide grant administration services to its rural coastal counties. Mr. Hammond
added that consultants involved in the administration of Pot 1 funding were ineligible for
participating in the Pot 3 programs and agreed that this might be an excellent fit for the ARPC.
Mr. Rietow stated that he would continue the discussions with the Gulf Consortium and report
back to the Board as new information was received.

Mr. Rietow reported that ARPC staff had recently completed the Hazardous Waste Small
Quantity Generator (SQG) inventory for fiscal year 17/18 and noted that one more year of
funding was available from the FDEP for the ARPC to continue providing this service to the
counties of the Region at no cost through a grant from the FL Dept. of Environmental
Protection.

6.B.6 – Other Items of Interest: Mr. Rietow directed the Board to the articles and items of
interest included in the Board package beginning on page 43 which included: FL Regional
Councils Association (FRCA) newsletter for May 2018, updated articles on: Wakulla Counties BP
award to create Automotive and HVAC vocational programs; Calhoun County’s Regional
Economic Development Forum; Continued progress on the Eastern Shipbuilding Facility in Gulf
County; the Brownfields Redevelopment Forum in Jackson County; recent wild fires in Franklin
County, and the recent US Supreme Court action on the Florida/Georgia Water War.

Item 7: Board Member Reports / Local & Regional Issues Discussion
Henry Grant brought up the rule under discussion on the requirement for performance based
septic tank systems and asked if it would apply to the entire Region if approved. Chairman
Merritt stated that as written it would only apply to Wakulla and Leon counties and briefly
discussed with the Board the numerous negative impacts to be experienced by Wakulla County
if the rule was adopted as currently being considered.
Mr. Rietow reported that ARPC staff had recently submitted two applications for Community Planning Technical Assistance (TA) Grants from the FL Dept. of Economic Opportunity. He explained that if funded TA #1 Apalachee Online would be a GIS mapping project for the entire Apalachee Region and would serve as the foundation for the development of a full-time GIS program at the ARPC. He noted that currently, the ARPC contracted with Gadsden County to provide GIS services and had previously provided contractual GIS services for Wakulla County. Mr. Rietow stated that TA #2 if funded, would allow for the completion of Phase 2 of the Old Florida Coastal Trail tourism project.

Mr. Rietow reviewed the recent initiative by Commissioner Dozier to foster potential partnerships between the RPCs of Florida and the University of Florida Institute of Food and Agricultural Sciences (IFAS). Mr. Rietow reported that as a follow-up to the initial meeting at the ARPC office between ARPC staff, Commissioner Dozier and Dr. Nick Place, Dean of the UF/IFAS, he had been invited to present at a statewide IFAS meeting in Gainesville and noted that IFAS had been very receptive to exploring new options for partnering with Florida RPCs. Chairman Merritt along with the rest of the Board thanked Commissioner Dozier for her initiative and leadership on behalf of the ARPC in this endeavor.

Henry Grant asked ARPC staff to further explain to the Board the concept of new urbanism and how it had any relevance to rural North Florida. Mr. Fetchick explained that new urbanism was a planning style that sought to preserve the non-suburban type planning, specifically a more downtown type planning style which has many positive applications for semi-vacant downtowns of the numerous rural municipalities in the Region. Commissioner Dozier added that it was the age-old concept that had worked for centuries of placing all the commerce in the city center and having it easily accessible to consumers by walking.

Sherri Martin of the FL Dept. of Economic Opportunity (FDEO) handed out copies of the FDEO Community Resource Guide and requested feedback from the Board on ways that the FDEO could improve its services to the local governments of the Region.

Chairman Merritt asked for any further Board or public comments and there were none. He announced that the next ARPC Board meeting would be held on September 13, 2018 at the same location.

There being no further business the meeting was adjourned at 12:30 pm.

APPROVED BY: THE APALACHEE REGIONAL PLANNING COUNCIL
MEETING IN REGULAR SESSION ON SEPTEMBER 13, 2018

SIGNED: ATTEST:

__________________________
Randy Merritt
Chairman

__________________________
Chris Rietow
Executive Director
AGENDA ITEM 5

EXECUTIVE DIRECTOR REPORT – Chris Rietow

The following items will be reported and discussed with the Board:

A. **Financial Report:** On the following pages are the following financial reports.
   - Budget Report for the month ending July 31, 2018
   - Budget Report for the month ending August 31, 2018

B. **Staff Reports:** Staff program reports are included on the following pages. Staff will be present at the meeting to answer any questions and report on any additional program updates.

C. **FRCA Policy Board Meeting:** Staff and Policy Board members will provide a brief overview of the August 17th Policy Board meeting in Hollywood, FL.

D. **ARPC Executive Committee Meeting:** Staff will highlight actions taken at the September 10, 2018 Executive Committee Meeting.

**ACTIONS NEEDED**

*Motion to accept Financial Reports for the periods ending July 31, 2018 and August 31, 2018.

*Motion to ratify actions of the Executive Committee.
# Apalachee Regional Planning Council
## Budget Report as of 7/31/18

<table>
<thead>
<tr>
<th>LINE-ITEM</th>
<th>FY 17/18 Budget</th>
<th>July 2018</th>
<th>FY-To-Date as of 7/31/18</th>
<th>Budget Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>General Revenue</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>EDA Planning Grant</td>
<td>70,000</td>
<td>17,500.00</td>
<td>70,000.00</td>
<td>0.00</td>
</tr>
<tr>
<td>Revolving Loan Fund - Admin</td>
<td>25,000</td>
<td>-</td>
<td>12,393.04</td>
<td>12,606.96</td>
</tr>
<tr>
<td>Misc. Small ED Contracts</td>
<td>-</td>
<td>-</td>
<td>1,050.00</td>
<td>(1,050.00)</td>
</tr>
<tr>
<td>FDACS - Animal Safety Planner</td>
<td>30,000</td>
<td>3,400.00</td>
<td>30,050.00</td>
<td>(50.00)</td>
</tr>
<tr>
<td>FDEM - Hazards Analyses</td>
<td>22,000</td>
<td>-</td>
<td>21,746.00</td>
<td>254.00</td>
</tr>
<tr>
<td>FDEM - HMEP Planning 17/18</td>
<td>25,000</td>
<td>-</td>
<td>25,000.00</td>
<td>-</td>
</tr>
<tr>
<td>FDEM - HMEP Training 17/18</td>
<td>12,500</td>
<td>-</td>
<td>16,780.76</td>
<td>(4,280.76)</td>
</tr>
<tr>
<td>FDEM - Hurricane Ex 2018</td>
<td>35,000</td>
<td>-</td>
<td>-</td>
<td>35,000.00</td>
</tr>
<tr>
<td>FDEM - LEPC Support Staff</td>
<td>79,000</td>
<td>18,282.68</td>
<td>80,000.00</td>
<td>(1,000.00)</td>
</tr>
<tr>
<td>FDOH - N FL MRC Admin</td>
<td>26,000</td>
<td>-</td>
<td>15,000.00</td>
<td>11,000.00</td>
</tr>
<tr>
<td>Misc. Small EP Contracts</td>
<td>4,000</td>
<td>3,107.00</td>
<td>18,107.00</td>
<td>(14,107.00)</td>
</tr>
<tr>
<td>NFWFMD - SWIM Plan</td>
<td>28,500</td>
<td>-</td>
<td>28,468.00</td>
<td>32.00</td>
</tr>
<tr>
<td>EPA - Brownfield</td>
<td>6,000</td>
<td>-</td>
<td>4,820.00</td>
<td>1,180.00</td>
</tr>
<tr>
<td>FDEP - SQG Inspections</td>
<td>40,000</td>
<td>27,672.45</td>
<td>35,672.45</td>
<td>4,327.55</td>
</tr>
<tr>
<td>RCSC - Admin</td>
<td>10,000</td>
<td>-</td>
<td>5,000.00</td>
<td>5,000.00</td>
</tr>
<tr>
<td>ARPC County Dues</td>
<td>68,440</td>
<td>-</td>
<td>69,206.00</td>
<td>(766.00)</td>
</tr>
<tr>
<td>Big Bend CoC - Admin</td>
<td>30,000</td>
<td>11,669.79</td>
<td>33,615.66</td>
<td>(3,615.66)</td>
</tr>
<tr>
<td>FRCA - Admin</td>
<td>60,000</td>
<td>4,750.00</td>
<td>38,125.00</td>
<td>21,875.00</td>
</tr>
<tr>
<td>QGAA - Admin</td>
<td>26,400</td>
<td>2,200.00</td>
<td>22,000.00</td>
<td>4,400.00</td>
</tr>
<tr>
<td>PSJ - CDBG</td>
<td>51,000</td>
<td>-</td>
<td>47,000.00</td>
<td>4,000.00</td>
</tr>
<tr>
<td>Misc. Small TA Contracts</td>
<td>11,000</td>
<td>6,000.00</td>
<td>44,500.00</td>
<td>(33,500.00)</td>
</tr>
<tr>
<td>CTD - Transportation Disadvantaged</td>
<td>159,370</td>
<td>-</td>
<td>124,902.20</td>
<td>34,467.80</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td>819,210</td>
<td>94,581.92</td>
<td>743,436.11</td>
<td>75,773.89</td>
</tr>
</tbody>
</table>

### General Expenses

<table>
<thead>
<tr>
<th>Account Name</th>
<th>FY 17/18 Budget</th>
<th>July 2018</th>
<th>FY-To-Date as of 7/31/18</th>
<th>Budget Balance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounting</td>
<td>1,000</td>
<td>52.00</td>
<td>615.00</td>
<td>385.00</td>
</tr>
<tr>
<td>Advertising</td>
<td>600</td>
<td>351.42</td>
<td>1,265.72</td>
<td>(665.72)</td>
</tr>
<tr>
<td>Audit</td>
<td>15,000</td>
<td>15,000.00</td>
<td>15,000.00</td>
<td>-</td>
</tr>
<tr>
<td>Board Meeting Expenses</td>
<td>3,000</td>
<td>460.70</td>
<td>2,307.01</td>
<td>692.99</td>
</tr>
<tr>
<td>Contingency &amp; Project Pass-Thru</td>
<td>20,310</td>
<td>10.00</td>
<td>11,063.57</td>
<td>9,246.43</td>
</tr>
<tr>
<td>Consultants (HMFP-T CDBG HurrEx)</td>
<td>46,000</td>
<td>600.00</td>
<td>36,070.11</td>
<td>9,929.89</td>
</tr>
<tr>
<td>Dues (FRCA, NADO, SERDI &amp; Other)</td>
<td>22,500</td>
<td>1,206.25</td>
<td>22,893.25</td>
<td>(393.25)</td>
</tr>
<tr>
<td>Equipment Lease - Copiers</td>
<td>14,500</td>
<td>932.07</td>
<td>13,650.11</td>
<td>849.89</td>
</tr>
<tr>
<td>Fringe Benefits (FICA, CHP &amp; FRS)</td>
<td>120,000</td>
<td>10,357.83</td>
<td>100,767.74</td>
<td>19,232.26</td>
</tr>
<tr>
<td>Insurance (Work Comp, Liability)</td>
<td>10,500</td>
<td>-</td>
<td>8,014.00</td>
<td>2,486.00</td>
</tr>
<tr>
<td>IT Tech Support</td>
<td>7,500</td>
<td>2,948.58</td>
<td>8,945.27</td>
<td>(1,445.27)</td>
</tr>
<tr>
<td>Legal</td>
<td>2,000</td>
<td>-</td>
<td>4,500.00</td>
<td>-</td>
</tr>
<tr>
<td>Licenses (REMI)</td>
<td>4,500</td>
<td>-</td>
<td>4,500.00</td>
<td>-</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>500</td>
<td>-</td>
<td>500.00</td>
<td>500.00</td>
</tr>
<tr>
<td>Office Supplies</td>
<td>3,500</td>
<td>239.27</td>
<td>2,910.93</td>
<td>589.07</td>
</tr>
<tr>
<td>Postage</td>
<td>2,500</td>
<td>113.65</td>
<td>2,179.77</td>
<td>320.23</td>
</tr>
<tr>
<td>Rent</td>
<td>38,000</td>
<td>3,263.59</td>
<td>32,335.90</td>
<td>5,664.10</td>
</tr>
<tr>
<td>Salaries</td>
<td>460,000</td>
<td>38,487.00</td>
<td>369,288.25</td>
<td>90,711.75</td>
</tr>
<tr>
<td>Subscriptions &amp; Publications</td>
<td>300</td>
<td>-</td>
<td>301.05</td>
<td>(1.05)</td>
</tr>
<tr>
<td>Telephone &amp; Internet</td>
<td>7,000</td>
<td>694.77</td>
<td>7,067.81</td>
<td>(67.81)</td>
</tr>
<tr>
<td>Travel</td>
<td>40,000</td>
<td>4,232.05</td>
<td>37,555.86</td>
<td>2,444.14</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td>819,210</td>
<td>78,949.18</td>
<td>676,731.35</td>
<td>142,478.65</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Bal. 6/30/18</th>
<th>70,569.53</th>
<th>Bal. 9/30/17</th>
<th>19,497.51</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bal. 7/31/18</td>
<td><strong>86,202.27</strong></td>
<td><strong>86,202.27</strong></td>
<td>Bal. 7/31/18</td>
</tr>
<tr>
<td>Operating Acct. Balance 7/31/18</td>
<td>86,202.27</td>
<td>86,202.27</td>
<td></td>
</tr>
<tr>
<td>LINE-ITEM</td>
<td>FY 17/18 Budget</td>
<td>August 2018</td>
<td>FY-To-Date as of 8/31/18</td>
</tr>
<tr>
<td>---------------------------------</td>
<td>----------------</td>
<td>-------------</td>
<td>--------------------------</td>
</tr>
<tr>
<td>EDA Planning Grant</td>
<td>70,000</td>
<td>-</td>
<td>70,000.00</td>
</tr>
<tr>
<td>Revolving Loan Fund - Admin</td>
<td>25,000</td>
<td>-</td>
<td>12,393.04</td>
</tr>
<tr>
<td>Misc. Small ED Contracts</td>
<td>-</td>
<td>1,000.00</td>
<td>2,050.00</td>
</tr>
<tr>
<td>FDACS - Animal Safety Planner</td>
<td>30,000</td>
<td>1,700.00</td>
<td>31,750.00</td>
</tr>
<tr>
<td>FDIM - Hazards Analyses</td>
<td>22,000</td>
<td>-</td>
<td>21,746.00</td>
</tr>
<tr>
<td>FDIM - HMIP Planning 17/18</td>
<td>25,000</td>
<td>-</td>
<td>25,000.00</td>
</tr>
<tr>
<td>FDIM - HMIP Training 17/18</td>
<td>12,500</td>
<td>8,181.00</td>
<td>24,961.76</td>
</tr>
<tr>
<td>FDIM - Hurricane Ex 2018</td>
<td>35,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>FDIM - LEPC Support Staff</td>
<td>79,000</td>
<td>-</td>
<td>80,000.00</td>
</tr>
<tr>
<td>FDOH - N FL MRC Admin</td>
<td>26,000</td>
<td>15,000.00</td>
<td>30,000.00</td>
</tr>
<tr>
<td>Misc. Small EP Contracts</td>
<td>4,000</td>
<td>-</td>
<td>18,107.00</td>
</tr>
<tr>
<td>NWFWM - SWIM Plan</td>
<td>28,500</td>
<td>-</td>
<td>28,468.00</td>
</tr>
<tr>
<td>EPA - Brownfield</td>
<td>6,000</td>
<td>-</td>
<td>4,820.00</td>
</tr>
<tr>
<td>FDEP - SQG Inspections</td>
<td>40,000</td>
<td>-</td>
<td>35,672.45</td>
</tr>
<tr>
<td>RCSC - Admin</td>
<td>10,000</td>
<td>-</td>
<td>5,000.00</td>
</tr>
<tr>
<td>ARPC County Dues</td>
<td>68,440</td>
<td>-</td>
<td>69,206.00</td>
</tr>
<tr>
<td>Big Bend CoC - Admin</td>
<td>30,000</td>
<td>-</td>
<td>33,615.66</td>
</tr>
<tr>
<td>FRCA - Admin</td>
<td>60,000</td>
<td>8,300.00</td>
<td>46,425.00</td>
</tr>
<tr>
<td>QGAA - Admin</td>
<td>26,400</td>
<td>2,200.00</td>
<td>24,200.00</td>
</tr>
<tr>
<td>PSJ -CDBG</td>
<td>51,000</td>
<td>-</td>
<td>47,000.00</td>
</tr>
<tr>
<td>Misc. Small TA Contracts</td>
<td>11,000</td>
<td>5,250.00</td>
<td>49,750.00</td>
</tr>
<tr>
<td>CTD - Transportation Disadvantaged</td>
<td>159,370</td>
<td>5,622.68</td>
<td>130,524.88</td>
</tr>
</tbody>
</table>

**TOTAL REVENUE**

|                     | 819,210 | 47,253.68 | 790,689.79 | 28,520.21 |

**General Expenses**

<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounting</td>
<td>1,000</td>
<td>26.00</td>
<td>641.00</td>
<td>359.00</td>
</tr>
<tr>
<td>Advertising</td>
<td>600</td>
<td>19.74</td>
<td>1,285.46</td>
<td>(685.46)</td>
</tr>
<tr>
<td>Audit</td>
<td>15,000</td>
<td>-</td>
<td>15,000.00</td>
<td>-</td>
</tr>
<tr>
<td>Board Meeting Expenses</td>
<td>3,000</td>
<td>84.35</td>
<td>2,391.36</td>
<td>608.64</td>
</tr>
<tr>
<td>Contingency &amp; Project Pass-Thru</td>
<td>20,310</td>
<td>(910.00)</td>
<td>(10,153.57)</td>
<td>10,156.43</td>
</tr>
<tr>
<td>Consultants (HMIP-T CDBG HurrEx)</td>
<td>46,000</td>
<td>16,355.00</td>
<td>52,425.11</td>
<td>(6,425.11)</td>
</tr>
<tr>
<td>Dues (FRCA, NADO, SERDI &amp; Other)</td>
<td>22,500</td>
<td>464.00</td>
<td>23,357.25</td>
<td>(857.25)</td>
</tr>
<tr>
<td>Equipment Lease - Copiers</td>
<td>14,500</td>
<td>874.43</td>
<td>14,524.54</td>
<td>(24.54)</td>
</tr>
<tr>
<td>Fringe Benefits (FICA, CHP &amp; FRS)</td>
<td>120,000</td>
<td>13,115.98</td>
<td>113,883.72</td>
<td>6,116.28</td>
</tr>
<tr>
<td>Insurance (Work Comp, Liability)</td>
<td>10,500</td>
<td>-</td>
<td>8,014.00</td>
<td>2,486.00</td>
</tr>
<tr>
<td>IT Tech Support</td>
<td>7,500</td>
<td>3,132.92</td>
<td>12,078.19</td>
<td>(4,578.19)</td>
</tr>
<tr>
<td>Legal</td>
<td>2,000</td>
<td>-</td>
<td>-</td>
<td>2,000.00</td>
</tr>
<tr>
<td>Licenses (REMI)</td>
<td>4,500</td>
<td>-</td>
<td>4,500.00</td>
<td>-</td>
</tr>
<tr>
<td>Miscellaneous</td>
<td>500</td>
<td>-</td>
<td>500.00</td>
<td></td>
</tr>
<tr>
<td>Office Supplies</td>
<td>3,500</td>
<td>425.21</td>
<td>3,336.14</td>
<td>163.86</td>
</tr>
<tr>
<td>Postage</td>
<td>2,500</td>
<td>361.24</td>
<td>2,541.01</td>
<td>(41.01)</td>
</tr>
<tr>
<td>Rent</td>
<td>38,000</td>
<td>3,477.50</td>
<td>35,813.40</td>
<td>2,186.60</td>
</tr>
<tr>
<td>Salaries</td>
<td>460,000</td>
<td>53,005.50</td>
<td>422,293.75</td>
<td>37,706.25</td>
</tr>
<tr>
<td>Subscriptions &amp; Publications</td>
<td>300</td>
<td>-</td>
<td>301.05</td>
<td>(1.05)</td>
</tr>
<tr>
<td>Telephone &amp; Internet</td>
<td>7,000</td>
<td>560.28</td>
<td>7,628.09</td>
<td>(628.09)</td>
</tr>
<tr>
<td>Travel</td>
<td>40,000</td>
<td>4,411.91</td>
<td>41,967.77</td>
<td>(1,967.77)</td>
</tr>
</tbody>
</table>

**TOTAL EXPENSES**

|                     | 819,210 | 95,404.06 | 772,135.41 | 47,074.59 |

Bal. 8/31/18 38,051.89 38,051.89  Bal. 8/31/18
Operating Acct. Balance 8/31/18 38,051.89
AGENDA ITEM 5 – B – 1

ECONOMIC AND COMMUNITY DEVELOPMENT UPDATE
Richard Fetchick

2018-2022 Comprehensive Economic Development Strategy (CEDS) Update:
Staff is working to coordinate with regional partners and implement objectives from the Regional Economic Strategy.

CEDS 2019 Update – ARPC staff gathered and analyzed all data pertinent to a CEDS 2019 update, sharing it via several outreach meetings with steering committee members and beyond. Feedback was taken to monitor economic progress in the Region and update objectives. Many objectives are anticipated to be improved as a result.

EDA Disaster Supplemental – Over $147 Million is available to communities in the Southeastern Region. ARPC staff is working to develop projects with Franklin County and Gadsden County while supporting others, such as multiple from Leon.

• Objective 1.2: Increase Employee and Business Resilience
  Staff submitted an application to coordinate and compose an Economic Development Strategy for Franklin County and its municipalities that incorporates economic and disaster resilience. If awarded, the ARPC will work closely with the Franklin County to research and create the strategy over the coming year.

ARPC Internships: ED staff currently oversees two program interns – GIS and Planning.

• GIS – GIS staff Sarah Hibbard graduated from the master’s degree program at FSU and is now working part time. Projects include Gadsden Comprehensive Planning, EDA socio-demographic mapping, sea level rise vulnerability assessment, and emergency management mapping.

• Planning – Assistant Planner Caroline Smith led CEDS 2019 data analysis and helped to finalize numerous grant applications this period. She will be the planning lead on the City of Sopchoppy Placemaking/Beautification effort.
Northwest Florida Forward: ARPC staff continues to organize meetings and help coordinate activities for the Quality of Place Council. The main activities include generating monthly newsletters and a webinar set for mid-September 2018.

Other Technical Assistance: ARPC staff continues to assist regional partners with Comprehensive Planning, Intergovernmental Coordination and other tasks.

- **CDC REACH** – The Centers for Disease Control and Prevention (CDC) Racial and Ethnic Approaches to Community Health (REACH) grant would allow the ARPC to expand staff and undertake a multi-disciplinary planning approach to transportation and public health. It would assist minority groups region-wide via transportation planning assistance that overcomes sedentarism and lack of access to healthy food.

- **City of Sopchoppy, PLACE** – The PLACE strategy, mentioned above, will provide research and hands-on design assistance to City of Sopchoppy to help develop the Rose Street corridor from US-319 to Blossom Avenue. The project is part of a 4-phase approach to catalyzing Main Street-style economic development in the town.

- **Intergovernmental Review** – Since the last Board meeting ARPC staff reviewed and supported CDBG applications from Jefferson County and numerous cities, which could bring millions of dollars to the Region for water and wastewater improvements.

- **Florida Resilient Coastlines Program, DEP** – ARPC staff continues to work on contract preparation and deliverable research related to Year-1 of the project. Timeline for Year-1 is slated for 10/1/18 - 3/31/2019. A Year-2 collaborative proposal was developed with the City of Carrabelle, which will build off of Year-1 assessments and assist potentially affected property owners and businesses to prepare long term adaptation strategies.

Regional Coordination: ARPC staff participated in the following events –

- **CEDS 2019** – Staff held Leon County and Liberty County (regional) meetings to convene area economic development professionals and gather input for 2019 CEDS updates. Participation was strong and the CEDS is currently being strengthened via their input.

- **Franklin County BOCC** – Staff attended the Franklin County Commission Meeting on August 7th to explain and support the EDA application for a long-term Economic Resilience Strategy. The Franklin County Commission approved the application and the proposal was submitted.

- **DEO 12-County Roundtable** – Staff attended the Department of Economic Opportunity 12-County Roundtable in Gadsden County, which convened state agency, regional, county, city, and private sector stakeholders to delineate barriers to economic success
in Gadsden County. Outcomes may include increased state grant awards to Gadsden and Calhoun counties.

- **Gadsden County Development Council** – Staff participated in the monthly board meeting of the Gadsden County Development Council.

- **Opportunity Florida** – Staff attended the monthly board meeting for Opportunity Florida.

- **Riverway South (Explore NW Florida)** – Staff continues to coordinate and provide assistance to the regional tourism promotion group by way of writing memos synthesizing VISIT Florida information and preparing surveys for the group.

- **Gulf County Commission** – Staff attended the June Gulf County Board of County Commissioners meeting to discuss the Florida Resilient Coastlines project planning with Gulf County Land Planning and GIS staff.
AGENDA ITEM 5 – B – 2

EMERGENCY PLANNING PROGRAM
Zach Annett – Elise Fisher

Regional Hazardous Materials Program
The ARPC staffs the Apalachee Local Emergency Planning Committee (LEPC) which is responsible for implementing the federal Emergency Planning and the Community Right-To-Know Act for the ARPC Region. The four primary activities of the Apalachee LEPC are hazardous materials planning, training, emergency exercises and public outreach.

Quarterly Meetings
The most recent quarterly meeting of the Apalachee LEPC was held on August 23, 2018 at the Capital Area Chapter of the American Red Cross in Tallahassee. The National Weather Service in Tallahassee gave a presentation on the services they can provide to the Region during hazardous materials incidents. ARPC staff is currently preparing for the next LEPC meeting which is tentatively scheduled for November at the Capital Area Chapter of the American Red Cross. ARPC staff will be attending the next quarterly meetings of the State Emergency Response Commission being held on October 18-19, 2018 in Sandestin.

Hazardous Materials Training
ARPC staff coordinated the following courses during the quarter to train first responders and officials who play a role in hazardous materials incidents:

<table>
<thead>
<tr>
<th>Date</th>
<th>Class</th>
<th>Location</th>
<th>Students</th>
</tr>
</thead>
<tbody>
<tr>
<td>7/16/18-7/20/18</td>
<td>40-Hour Technician Course</td>
<td>Leon County</td>
<td>6</td>
</tr>
<tr>
<td>7/21/18</td>
<td>4-Hour Awareness Course</td>
<td>Leon County</td>
<td>10</td>
</tr>
<tr>
<td>8/14/18-8/15/18</td>
<td>L-956 – Liaison Officer Course</td>
<td>Leon County</td>
<td>24</td>
</tr>
<tr>
<td>9/5/2018</td>
<td>HazMat IQ</td>
<td>Gulf County</td>
<td>TBD</td>
</tr>
<tr>
<td></td>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>40</strong></td>
</tr>
</tbody>
</table>

Additionally, staff has coordinated the following trainings for the upcoming quarter:

- HazMat Incident Commander Course – Gulf County – October 23rd, 24th & 25th.
- 24-Hour Operations Level Course – Date and Location TBD
- HazMat Tox-Medic Course – Date and Location TBD

All training opportunities and are posted on the ARPC website at www.thearp.com.
2018 Hazardous Materials Emergency Preparedness (HMEP) Planning Project

ARPC staff facilitated a comprehensive tabletop exercise on August 1, 2018 in Wakulla County as the 2018 HMEP Planning Project. The exercise was multi-jurisdictional in scope and exercised two functional areas of the LEPC Response Plan. Exercise participants consisted of a variety of agencies including Wakulla County Emergency Management, Sheriffs Office, Fire Rescue, Emergency Medical Services and Public Works. Additional agencies who participated included Tallahassee Fire Department, Florida Highway Patrol, Florida Department of Health, Leon County EMS, Florida Department of Law Enforcement and the Florida Division of Emergency Management. The focus of the exercise was on a coordinated response to a transportation related hazardous materials incident affecting a nearby school in Wakulla County. The After Action Report/ Improvement Plan is currently being written and will be submitted for approval by September 30, 2018.

State Agricultural Response Team

ARPC staff provides planning support to the Florida Department of Agriculture and Consumer Services (FDACS) State Agricultural Response Team (SART). ARPC staff is assisting with updating the training material on the SART website and the development of a state certified, online pet-friendly sheltering course. Staff continues coordination with SART partners, the FL Division of Emergency Management, and the University of Florida for the development of the course.

Other Technical Assistance

ARPC staff is currently working with the Florida Department of Health in Leon County to design and conduct a full-scale “Point of Dispensing (POD)” exercise in Leon County on October 26, 2018. The purpose of the exercise is to evaluate the FL Department of Health’s ability to effectively set-up and manage a POD and deliver medicine to the affected population within 48-hours of a biological incident. The ARPC has been contracted to design, facilitate and evaluate the exercise for the FL Department of Health and will provide an After Action Report/ Improvement Plan upon completion of the exercise. To date, staff has facilitated two planning meetings with the exercise planning team. Exercise participants will consist of FL Department of Health, Leon County Sheriff’s Office, City of Tallahassee Fire Department and Leon County EMS. Volunteers are welcome to attend and participate as drivers.

ARPC staff is assisting Leon County and the City of Tallahassee with an update to the Leon County Post Disaster Redevelopment Plan (PDRP). The updated PDRPC is scheduled to be complete in October 2018.

ARPC staff has continued to work with the North Florida Regional Domestic Security Task Force to begin planning for a series of Active Shooter tabletop exercises in 2019 as well as two full-scale exercises in 2020.
AGENDA ITEM 5 – B – 4

TRANSPORTATION PLANNING PROGRAM – Kwentin Eastberg

Transportation Disadvantaged (TD) Program
ARPC staff started off the TD Fiscal Year 2018/2019 with nine Transportation Disadvantaged Coordinating Board Meetings in three weeks throughout the month of September. Meeting agenda items include the review and adoption of the Bylaws, Complaint and Grievance procedures, appointing Vice-Chairs, appointing Administrative Committees, and appointing Grievance Committees. ARPC staff proudly reports that all the TD Boards have a great energy about them and are very focused on how the TD program is a benefit to their respective county.

The second quarter TD Board meetings will be held during the end of October and into November and concluded before the next ARPC Board Meeting. However, all meetings are open to the public and the second quarter meetings will consist of a public workshop geared to education of the TD program to members of the public as well as new TD Board Members. Other items on the second quarter agendas will include the Annual Operating Report and Regional Annual Performance Report. The calendar for meeting dates and times is included on the following page.

Mobility Week
ARPC staff met with the Commuter Services of North Florida Staff to discuss the FL Dept. of Transportation (FDOT) Mobility Week initiative. Mobility Week will take place from October 27th to November 3rd with the goal to build awareness of safe, multimodal transportation choices through a collection of outreach events. ARPC along with FDOT staff met with various transportation providers throughout the Region to discuss their respective roles in mobility week. Several transportation providers in the Apalachee Region have committed to be an active member of mobility week. Check the local paper for exciting announcements of the types of transportation being provided in your area!

Regional Transportation Priorities: Connectivity and Planning for Growth
ARPC staff attended a meeting in Niceville, FL with more than 60 other attendees from across the panhandle as the West Florida RPC along with Florida’s Great Northwest hosted the Regional Transportation Priorities Meeting. The meeting brought together planning professionals, Transportation Planning Organization staff and FDOT personnel to discuss the roles regional planning entities have with regard to identifying and subsequently executing project priorities in each area. Interactive GIS maps were presented identifying which projects were in certain stages of development and how best to use them to identify which other projects might be needed in the future.
## 2018-2019 TD-Local Coordinating Board Meetings

**Transportation Disadvantaged Coordinating Boards**

**2018 - 2019 Meeting Calendar**

<table>
<thead>
<tr>
<th>COUNTY</th>
<th>SEPTEMBER 2018</th>
<th>NOVEMBER 2018</th>
<th>FEBRUARY 2019</th>
<th>JUNE 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Calhoun</td>
<td>4 Tuesday</td>
<td>13 Tuesday</td>
<td>5 Tuesday</td>
<td>4 Tuesday</td>
</tr>
<tr>
<td>(1:00 PM CT)</td>
<td>1 Senior Center, 16859 NE Cayson Street, Blountstown</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Franklin</td>
<td>5 Wednesday</td>
<td>October 30 Tuesday</td>
<td>6 Wednesday</td>
<td>5 Wednesday</td>
</tr>
<tr>
<td>(10:00 AM ET)</td>
<td>Courthouse Annex, 33 Market Street, Apalachicola</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gadsden</td>
<td>20 Thursday</td>
<td>15 Tuesday <em>New Location</em> Havana Public Library 203 5th Ave E, Havana, FL</td>
<td>14 Thursday <em>New Location</em> Havana Public Library 203 5th Ave E, Havana, FL</td>
<td></td>
</tr>
<tr>
<td>(2:00 PM ET)</td>
<td>Gadsden Public Library 732 S Pat Thomas Parkway, Quincy</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Gulf</td>
<td>5 Wednesday</td>
<td>October 30 Tuesday <em>NEW DATE and TIME</em></td>
<td>6 Wednesday</td>
<td>5 Wednesday</td>
</tr>
<tr>
<td>(1:00 PM ET)</td>
<td>Gulf Transp. Office, 122 Water Plant Road, Port St. Joe</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jackson</td>
<td>4 Tuesday</td>
<td>13 Tuesday</td>
<td>5 Tuesday</td>
<td>4 Tuesday</td>
</tr>
<tr>
<td>(10:00 AM CT)</td>
<td>JTrans, 3988 Old Cottondale Road, Marianna</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Jefferson</td>
<td>20 Thursday</td>
<td>15 Thursday</td>
<td>14 Thursday</td>
<td>13 Thursday</td>
</tr>
<tr>
<td>(10:00 AM ET)</td>
<td>Commission Annex 435 West Walnut Street, Monticello</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Leon</td>
<td>12 Wednesday</td>
<td>14 Wednesday</td>
<td>13 Wednesday</td>
<td>12 Wednesday</td>
</tr>
<tr>
<td>(2:00 PM ET)</td>
<td>Area Agency on Aging 2414 Mahan Drive, Tallahassee</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Liberty</td>
<td>4 Tuesday</td>
<td>13 Tuesday</td>
<td>5 Tuesday</td>
<td>4 Tuesday</td>
</tr>
<tr>
<td>(3:30 PM ET)</td>
<td>Civic Center, 10405 NW Theo Jacobs Way, Bristol</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Wakulla</td>
<td>12 Wednesday</td>
<td>14 Wednesday</td>
<td>13 Wednesday</td>
<td>12 Wednesday</td>
</tr>
<tr>
<td>(10:00 AM ET)</td>
<td>Senior Citizens Center 33 Michael Drive, Crawfordville</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Other Items of Interest

ARPC staff was invited to participate on a Peer Exchange with FL Highway Administration (FHWA) and FDOT. The purpose of the Peer Exchange was to learn about what a Rural Transportation Planning Organization’s (RTPO) purpose is and how RTPOs function in other states. The Peer Exchange included Dept. of Transportation and Regional Planning entities from North Carolina, Virginia, Pennsylvania, Michigan, Washington, Ohio and Texas.

The consensus of the meeting was very positive, with virtually every entity recommending the use of RTPO’s and many stating that housing them at a preexisting Regional entity like an RPC would be the “best bang for your buck”, citing these entities already have knowledge, capacity and relationships within their Regions and know what projects are likely needed.

Moving forward, FDOT took the information provided under advisement and will continue working on its data collection initiative. ARPC staff was pleased to have had the opportunity to participate in the Peer Exchange and remains optimistic about partnering with FDOT for rural transportation initiatives in the near future.
AGENDA ITEM 5 – B – 5

ENVIRONMENTAL PLANNING PROGRAM – Joe Crozier

Riparian County Stakeholder Coalition (RCSC)
The RCSC teamed up with several other local entities, including the FSU Marine Lab, to develop a proposal for the National Fish and Wildlife Foundation (NFWF) to facilitate a stakeholder engagement project in the Apalachicola Basin. This proposal was requested by NFWF senior staff following a Spring 2018 Apalachicola River and Bay conference. The Foundation is currently reviewing the proposal.

A new Brigadier General is overseeing the ACF Basin for the South Atlantic Division of the U.S. Army Corps of Engineers (USACE). The RCSC was asked to facilitate a visit to the Apalachicola Basin on November 15th. The tour details are being finalized and will include presentations from the U.S. Fish and Wildlife Service, Florida Fish and Wildlife Conservation Commission, Apalachicola Riverkeeper, the University of Florida, Franklin County, the RCSC and others.

ARPC staff member Joe Crozier, serving as the RCSC coordinator, was elected as Vice-Chairman of the ACF Stakeholders, Inc. (ACFS). The ACFS will have its next in-person meeting in Callaway Gardens, Georgia on October 23rd and 24th.

Current ACFS discussions include the potential increase of the storage pool at Lake Lanier by two feet and its downstream implications. The Apalachicola River is not an authorized purpose of the Army Corps of Engineers, which means that any impacts tied to Corps activity below Lake Seminole is not considered in any studies or operating procedures. Potentially changing that status is a current consideration of the ACFS tied to the raising of the pool.

Also under consideration is the development of a web-based tool that can provide easily accessible, accurate and relevant data to decision makers, researchers and the general public with support of the National Weather Service and National Atmospheric and Oceanic Administration. The ACFS identified a lack of a centralized communications hub for consistent information on current conditions; impacts to sectors, communities, and those who rely on private wells; forecasts; and resources and assistance. By compiling resources and presenting them in a way that is user-friendly and easy to understand, stakeholders can make better decisions about crop
management, water supplies, investments, response strategies, and integrated drought messaging.

**Shoreline Habitats and Resilient Coasts (SHaRC)**
ARPC staff received final approval from the National Atmospheric and Oceanic Administration and FDEP to begin work on the Shoreline Habitats and Resilient Coasts (SHaRC) Analysis in Apalachicola Bay under the Florida Coastal Management Program. ARPC staff is currently coordinating with utility providers, state and federal agencies, and local governments to compile data to be modeled. The model will be used to identify infrastructure most vulnerable to wave action in Apalachicola Bay. Assets considered include structures, archeological, cultural, and historical resources, roads, sewer lift stations, emergency shelters and facilities, electrical infrastructure and others.

**Florida Panhandle National Heritage Area**
The University of West Florida’s Askew Institute for Multidisciplinary Studies is conducting a feasibility study for a nationally significant designation in the Apalachee Region known as a National Heritage Area (NHA). NHAs in the USA are places where historic, cultural, and natural resources combine to form cohesive, nationally important landscapes. Unlike National Parks, NHAs are large, lived-in landscapes. Subsequently, NHA entities collaborate with communities to determine how to make heritage relevant to local interests and needs. A designated NHA receives recurring Federal funding and technical support from the National Park Service.

ARPC staff is collaborating with the UWF to determine geographic boundaries and gain the support of local governments in the potential area.

**Blue line**: Tentative NHA Boundary
51: Apalachicola River with 25 known archeological resources
25: Blackwater River with 25 know archeological resources
12: Gulf of Mexico with 12 known historic shipwrecks
AGENDA ITEM 5 – B – 6

CORRESPONDENCE / ITEMS OF INTEREST

1. Article: Port of Port St. Joe Funding Update

2. Newsletter: FL Regional Councils Association (FRCA) July 2018

3. Newsletter: FL Regional Councils Association (FRCA) August 2018
Triumph: Port focus expands beyond dry dock

By Tim Croft
The Port St. Joe Star
850-227-7827 | @PSJ_Star
tcroft@starfl.com

There has emerged a Plan B regarding Triumph funding after all.
Discussions in the past two weeks have expanded the focus at the Port of Port St. Joe beyond a dry dock for Eastern Shipbuilding to a renewal of the effort to dredge the federally-authorized shipping channel.

County and Port St. Joe Port Authority officials have met over the past two weeks with counterparts at the St. Joe Company and the Florida Department of Transportation as well as Triumph Gulf Coast staff.

From those discussions has emerged a strategy that as the focus remains on the dry dock, dredging the shipping channel provides a potential fallback position for opening the port to development.

“We are working on all kinds of things related to the port,” said Warren Yeager, Executive Director of the Economic Development Coalition. “There is an opportunity there.

“I think there is a feeling that everybody is trying to move in the same direction.”

The dry dock project, for which the county is seeking some $28 million, is in the application review phase within Triumph Gulf Coast, the non-profit established to distribute more than $1 billion within eight Northwest Florida counties over 15 years.

The county's projected share of that over the 15 years tops $60 million.

The dry dock was the priority of the Board of County Commissioners, which sought and received support from all other governing bodies in the county.

Triumph consideration puts an emphasis on projects approved by a county commission; the BOC was focused on the dry dock.

Less than two months ago county officials told the Port Authority board there was no Plan B.

See TRIUMPH, A7

TRIUMPH

From Page A1

Questions remain about the project as Triumph staff continues it review.
The likelihood, Port Authority chair Guerry Magidson said, is additional questions from Triumph staff and possible modifications to the project.

“The meetings went well,” Yeager said, adding that the county is waiting for a decision from Triumph.
The full Triumph board meets next week.
Emerging from those meetings, participants said, were positive comments from Triumph and St. Joe about moving forward — depending on the outcome of the Triumph decision on the dry dock project — concerning applying for dollars to dredge the shipping channel.

The Port Authority currently holds state and federal permits to dredge the shipping channel to the authorized depth of 35 feet, with an additional two feet around the turning basin.
The Port Authority has also long had an agreement for the U.S. Army Corps of Engineers to undertake the project once funding was secured.

Using a $1 million grant from the Florida Department of Transportation, the Port Authority has also completed engineering for the infrastructure required to handle what would be the moving of some 5 million cubic yards of spoil.

The cost estimate for the dredging is $33 million, with another $14-$15 million for construction of spoil site infrastructure, primarily an extensive berm system.

Magidson said the Port Authority is working with the Army Corps on the dredging project with a goal of reducing costs.

To dredge the channel to 30-feet or 32-feet in depth, with an additional foot around the turning basin, has been considered and Magidson said a report on cost reduction is expected from the Corps.

Magidson said research indicates 80 percent of shipping vessels would still be able to access the port.

“That would bring down the costs of the berms, and we would only need to use one spoil site,” Magidson said.

The Tier 1 site, the former paper mill site, would not be needed as the Tier 2 site, along the Intracoastal Canal, would be sufficient, he added.

“A couple of years down the road, once ships are coming in and the tonnage is going up, we can come back and dredge to the authorized depth,” Magidson said.

Any Triumph funding that would be sought would be matched with what is hoped would be a state appropriation.

Five years ago, the state earmarked $20 million for dredging; that money has been used elsewhere but FDOT officials pledged the money would be available if and when needed.

The Port Authority is working with the FDOT and Florida Ports Council on potential paths forward.

Also, participants in the discussions said FDOT District III Director Phillip Gainer said he would recommend the state release some $6 million earmarked at least five years ago for repairs to the rail line connecting the port to points north.

St. Joe and Genesee Wyoming have pledged to match that funding and St. Joe officials are eager to move ahead on the rail work, Magidson said.

“With the rail work done I think we will have multiple companies saying they would step forward and ship through the port,” Magidson said.

Development of the Port of Port St. Joe was one of the main priorities identified by a study to create a freight logistics zone between Gulf and Gadsden counties which was approved last year. Creating a working port in Port St. Joe has long been identified by regional economic development officials as a critical step not only in the transformation of Gulf County, but a four or five-county region.

“We are focused on the money for the dry dock, but our focus has expanded to money for the dredging,” Magidson said. “I’m positive about the future for the port.”
Treasure Coast RPC Hosts Regional Biosolids Symposium

As the population of Florida continues to grow, communities, local elected officials and wastewater treatment engineers struggle with how to more effectively manage biosolids. One of the by-products of the wastewater treatment process, biosolids are the sludge left behind after initial processing. In Florida, biosolids are further treated and either land-applied as a soil amendment to improve agricultural productivity or disposed of in landfills. It is an important source of water, energy, nitrogen and phosphorous; all potential resources that some suggest could be managed more efficiently.

To better understand the current methods and alternative practices available, over 170 people attended the Regional Biosolids Symposium hosted by the Treasure Coast Regional Planning Council and the Indian River Lagoon National Estuaries Program. Held at the Indian River State College Chastain Campus in Stuart, Florida on June 8, 2018, the intent of the symposium was to educate attendees on:
• exactly what biosolids are and what they are composed of;
• the different types of biosolids and how they are processed;
• the quantity of biosolids being processed for disposal and reuse;
• where biosolids are disposed of in Florida; and
• the potential of current biosolid practices to impact surface and groundwater.

The event included presentations by wastewater utility representatives from Palm Beach, Martin, St. Lucie, and Indian counties, the Florida Department of Environmental Protection, and subject matter experts and scientists from around the country. There are currently several alternative methods for the management of biosolids and attendees were given a look into the future through presentations of several different concepts. The alternative methodologies allow for improved resource recovery and sustainable management and include:

• a process that converts the biosolids into electricity and fresh distilled water;
• a form of crystalized carbon called "biochar" that can be used as a supplement to provide soil structure that helps retain key nutrients and water; and,
• a water oxidation process that is capable of treating fecal waste of 1,000 people per day in a compact unit.

Although each process is different, all three processes were shown to recover useful byproducts from human biosolids and capture its stored energy, water, and nutrients.

During the final roundtable panel of summit participants and elected officials, public comment centered on how to prioritize the review of existing alternatives and what is required to fund Pilot Projects that will eventually reduce negative nutrient impacts to surface waters. During the symposium, the Florida Department of Environmental Protection announced that it is creating a statewide Biosolids Technical Advisory Committee to evaluate current management practices and potential opportunities for enhancements to better protect Florida's water resources.

The video/audio proceedings and PowerPoint presentations from the symposium may be found at: www.tcrpc.org/announcements/Biosolids/Summit.html.
Health Leader's Network Program
By Luis Nieves-Ruiz

Last year, I was selected to the first cohort of the Urban Land Institute's Health Leaders Network (HLN) program along with 31 other land use professionals from across the nation. The goal of this new program was to provide participants with the skills, knowledge, and networks to improve health outcomes in their professional practice and communities. Throughout the life of the program, I had the opportunity to participate in two professional forums in Los Angeles and Denver, six webinars, as well as individual and group assignments. As part of the program, I was provided an opportunity to develop a plan to integrate health uses into Seattle's troubled Interbay neighborhood.

One of the most enriching parts of the program was meeting real estate developers, planners, architects, engineers, financiers, and health care professionals from all over the country. As a planner/economic developer in the public sector, my work has mostly focused on addressing regulatory barriers that impede health and food systems planning. I was very excited to learn that the real estate industry has taken a leadership role in addressing these issues by developing a series of tools that seek to improve community health outcomes. Moreover, it was also enlightening to experience the different perspectives other cohort members used to address health inequities in the Interbay area. To me, this stressed that there could be several valid approaches to addressing health issues. Through this program I had the opportunity to discuss these issues with a physician and hospital executive, which broadened my understanding of how different professions evaluate health outcomes. Finally, while the relationship between public planners and developers is often portrayed as adversarial, it was refreshing to see that these professionals had a genuine interest in promoting equity and improving public health.

To continue improving health within the community, land use professionals should seek opportunities to collaborate with their local public health departments and similar stakeholders. The East Central Florida RPC will continue coordinating the region's Integrating Health in Planning initiative. This group is mainly comprised of planners and public health officials seeking strategies to improve health within the community. In addition to participating in this initiative, the East Central Florida RPC has been asked to lead the Quality of Life Committee for Orange County's Community Health Improvement Plan. The knowledge and skills gained from the HLN will help me to better lead both of these programs and become a better community health advocate.
Tampa Bay RPC Hosts U.S. Army Corps of Engineers Workshop

On June 19th the Jacksonville District of the U.S. Army Corps of Engineers, Tampa Permits Section, hosted a 2018 Regulatory Permitting Workshop at the Tampa Bay RPC. Topics discussed included:

- Federal Permitting Process;
- Updates on ESA/EFH Guidelines and Compensatory Mitigation;
- Supplement Refresh and Data Sheet Review; and,
- Problematic Wetland Delineations.

The training was well attended with more than 100 trainees. The Tampa Bay RPC continues to work with and support its federal partners.

Contact: Denise Imbler | 850.487.1426 | flregionalcouncils.org
MONTHLY ACTIVITY REPORT: July 2018

RESOURCE DEVELOPMENT/CAPACITY BUILDING and OUTREACH

- Organized and distributed the June 2018 Florida Regional Councils Association (FRCA) Newsletter, FRCA Forward. Began collecting articles and formatting the July 2018 Newsletter. Continued to update the FRCA Facebook page.
- Continued to update and maintain the email listserv for the more than 2,500 individuals who receive FRCA Forward.
- Continued to work with the Florida Association of Counties to maintain and enhance the FRCA website: www.flregionalcouncils.org.
- To enhance partnerships and strengthen the relationship between regional planning councils and their state and federal partners, participated in or attended the Safe Mobility for Life Coalition Summer Meeting held in Tallahassee.

ASSOCIATION MANAGEMENT

- Prepared for the August 16 and 17, 2018, Executive Directors Advisory Committee and Policy Board Meetings including developing agendas, preparing meeting materials and securing presenters.
- Coordinated FRCA participation with the following upcoming annual conferences:
  - Florida League of Cities, August 15 – 17th
  - American Planning Association, Florida Chapter, September 11 – 13th
  - Future of Florida Forum, September 26 – 28th
- Developed the 2019 meeting schedule and began coordinating logistics for those meetings.
- Distributed grant opportunities and information of interest from local, state and national organizations.
Heartland Transportation Planning Organization Wins Award

The National Association of Regional Councils (NARC) presented the 2018 General Achievement and Leadership Awards at its 52nd Annual Conference and Exhibition Gala Dinner in Orlando. "We are excited to celebrate the achievements and leadership of our members and nominees this year," said NARC President Bob Dallari, Commissioner of Seminole County, Florida. "Their hard work is on display throughout our communities, as they strive to meet challenges in innovative and effective ways. We thank all of our regions for their dedication to excellence, and our leaders for their personal efforts - and can't wait to see the progress they will surely make going forward."

The Heartland Transportation Planning Organization was honored with the Rural Achievement Award for the Highlands Transit Plan. Adopted in October 2017, the Highlands Transit Plan is the first adopted transit development plan for Highlands County, Florida. The strategic vision will guide planning, development, and implementation of potential future public transportation services. The development of the Highlands Transit Plan exemplified regional cooperation as the planning process was coordinated and implemented among multiple local and regional organizations, including Highland County, City of Avon Park, City of Sebring, Town of Lake Placid, the Heartland Transportation Planning Organization, and the Florida Department of Transportation.
Tampa Bay RPC Partners with the Pinellas Park Chamber of Commerce

On August 2nd Tampa Bay Regional Planning Council staff partnered with the Pinellas Park Chamber of Commerce to stuff backpacks with school supplies alongside the business community, Pinellas Park Kiwanis, and City of Pinellas Park staff. This year set a new record with more than 1,000 backpacks and various school supplies donated. Backpacks were then donated to children in the community in preparation for the 1st day of school at a community event hosted by St. Petersburg College. The festivities included live music, hot dogs, bicycle raffles, and a K9 demonstration. This was a great opportunity for TBRPC staff to get involved in our community.

South Florida RPC Conducts Regional Domestic Security Projects

The South Florida Regional Planning Council conducted a full-scale exercise known as Operation Heatshield2, at more than ten different venues in Palm Beach County. Scenarios at the different sites included a coordinated terrorist attack at the Wellington Green Mall; a simulated takeover of a chemical plant; and a hostage situation at a government facility. More than 1,000 participants from across the region were involved including nine SWAT teams, three forensics teams, dozens of participants from police, fire, EMS, emergency management, health and hospitals. Planning is currently underway for Operation Heatshield3 expected to take place May 2019.

Since 2005, the South Florida RPC has been planning and conducting training exercises throughout the region. Exercises included Operation RenderSafe conducted in 2014 at the Miami Beach Convention Center and City Hall and Operation Heatshield1 which took place at the Miami-Dade Downtown Government Center and Marlins Park in 2016.
Call for Nominations - APA Great Places in Florida Award

Great Places in Florida is an awards program created by the American Planning Association (APA) to highlight Florida's Great Places and the communities and people that have created them. Florida is full of amazing places that keep our communities thriving and make this state a wonderful place to live. Great Places stand out with their exceptional character and lasting value. Citizens, planners, business leaders and elected officials work hard to create, sustain and improve the places that we love and enjoy in our cities. Nominations will be accepted through September 21. Finalists will be announced on October 1, voting will be open October 8-19 and the winner will be announced on October 26.

Contact: Denise Imbler | 850.487.1426 | flregionalcouncils.org
MONTHLY ACTIVITY REPORT: August 2018

RESOURCE DEVELOPMENT/CAPACITY BUILDING and OUTREACH

- Organized and distributed the July 2018 Florida Regional Councils Association (FRCA) Newsletter, *FRCA Forward*. Began collecting articles and formatting the August 2018 Newsletter. Continued to update the FRCA Facebook page.
- Continued to update and maintain the email listserv for the more than 2,500 individuals who receive *FRCA Forward*.
- Continued to work with the Florida Association of Counties to maintain and enhance the FRCA website: www.flregionalcouncils.org.
- To enhance partnerships and strengthen the relationship between regional planning councils and their state and federal partners, participated in or attended the following meetings and shared information:
  - Florida Resiliency Coastal Forum Meeting
  - Florida League of Cities (FLC) Annual Conference
  - Florida Department of Transportation Rural Transportation Peer Exchange by Webinar

ASSOCIATION MANAGEMENT

- Participated in the August 16th Executive Directors Advisory Committee Meeting (EDAC) and the August 17th Policy Board Partners and Business Meetings held in conjunction with the FLC Annual Conference. Prepared for the September 27th EDAC and Partners Meetings including developing agendas, preparing meeting materials and securing presenters.
- Coordinated FRCA participation with the following upcoming annual conferences:
  - American Planning Association, Florida Chapter, September 11 – 13th
  - Future of Florida Forum, September 26 – 28th
- Developed the 2019 meeting schedule and coordinated logistics for those meetings.
- Distributed grant opportunities and information of interest from local, state and national organizations.
Apalachee Regional Planning Council
2507 Callaway Road, Suite 200
Tallahassee, FL 32303
Phone (850) 488-6211 - Fax (850) 488-1616
www.thearpc.com

STAFF

Chris Rietow
CRIetow@thearpc.com
850-488-6211 ext. 102
Executive Director

Zach Annett
ZAnnett@thearpc.com
850-488-6211 ext. 107
Apalachee LEPC Coordinator

Joe Crozier
JCrozier@thearpc.com
850-488-6211 ext. 104
Senior Planner / Environmental

Kwentin Eastberg
KEastberg@thearpc.com
850-488-6211 ext. 105
Regional Planner / Transportation

Richard Fetchick
RFetchick@thearpc.com
850-488-6211 ext. 100
Economic Development Director

Elise Fisher
EFisher@thearpc.com
850-488-6211 ext. 106
Regional Planner / Emergency Planning

Sarah Hibbard
gis@thearpc.com
850-488-6211
GIS Specialist

Denise Imbler
DIMbler@thearpc.com
850-488-6211 ext. 101
Director of Emergency Planning /
FRCA Statewide Coordinator

Caroline Smith
intern@thearpc.com
850-488-6211 ext. 108
Economic Development Intern

Janice Watson
JWatson@thearpc.com
850-488-6211 ext. 103
Finance Director / Loan Coordinator